PK0-003

Project+

DEMO

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Topic 1, Volume A

QUESTION NO: 1

Which of the following MUST be clearly defined in a project charter?

A. Quality
B. Scope
C. Action items
D. WBS

Answer: B
Explanation:

QUESTION NO: 2

Which of the following is the MAIN difference between an open-ended and a close-ended problem statement?

A. An open-ended problem statement leads to multiple solutions, while a close-ended one has limited solutions.
B. An open-ended problem statement has a low success rate, whilea close-ended problem statementhas a high success rate.
C. In open-ended problem statements, well defined resources cannot be allocated to the project, while a close-ended one allows for defined resources.
D. An open-ended problem statement expands the scope of the project, while a close-ended one keeps the project in scope.

Answer: A
Explanation:

QUESTION NO: 3

A project team member, Joe, has completed his project work. Although the project is not completed yet, Joe has been assigned by the PMO director to a new project. Which of the following describes the organization structure Joe works in?

A. Functional
B. Matrix
C. Project based
D. Strong Matrix

Answer: C
Explanation:

QUESTION NO: 4

Which of the following is used to provide a functional description of the efforts which are required in order to accomplish a task?

A. Gantt chart
B. PERT
C. GERT
D. WBS dictionary

Answer: D
Explanation:

QUESTION NO: 5

A project manager is entering the list of a project's activities with their estimated begin and end time to visualize which activities overlap and when the project is scheduled to end. Which of the following is the project manager building?

A. Gantt chart
B. Work Breakdown Structure
C. Critical Path
D. PERT chart

Answer: A
Explanation:

QUESTION NO: 6

The project manager is sequencing a set of activities. They discover that some of the activities may or may not occur based on the outcome of other activities. Which of the following is BEST suited in this situation to show the activities' logical relationship?

A. Gantt
B. ADM

C. CCB
D. CCM

Answer: B
Explanation:

QUESTION NO: 7

Which of the following is the MAIN difference between bottom up and top down cost estimation?

A. Bottom up leads to a more accurate cost estimate than top down because it is performed by subject matter experts
B. Top down leads to a more accurate cost estimate because it is performed by upper management with direct access to budget information
C. Bottom up leads to a less accurate cost estimate because it is breaks down the task into smaller subtasks where some tasks may not have a cost
D. Both top down and bottom up are equally accurate estimation of a project's total cost because they both refer to resources assigned by the project sponsor

Answer: A
Explanation:

QUESTION NO: 8

Which of the following purchasing processes should a project team use to ensure that the work will be done per company specifications, while selecting the overall cheapest provider?

A. RFI
B. RFP
C. RFC
D. RFQ

Answer: B
Explanation:

QUESTION NO: 9

One of the MAIN purposes of a kick-off meeting is to: