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PK0-002

IT Project+ Certification (2003 Objectives)

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QUESTION NO: 1

What is the primary reason for conducting a post mortem meeting when the project is completed?

- A. To plan for project implementation
- B. To assess the project's strengths and weaknesses
- C. To determine the scope of the project
- D. To obtain sign-off on the project completion

Answer: B

QUESTION NO: 2

A project is behind schedule. Of the following steps to take corrective action, which one is NOT necessary?

- A. Clearly identify the root cause of the problem
- B. Identify a team member to be accountable for correction
- C. Adjust the profit requirements for the project
- D. Implement a corrective action strategy
- E. Follow up to check on results of the corrective action

Answer: C

QUESTION NO: 3

A large organization is planning for a project that will involve different tasks to be performed at several geographic locations. The project manager creates a work breakdown structure (WBS) that lists the locations to be included and then specifies the tasks to be performed at each location. Each task is then organized into sub-tasks relating to one work element. Which of the following BEST describes the level in the WBS when milestones are assigned?

- A. project
- B. task
- C. location
- D. sub-task

Answer: C

QUESTION NO: 4

Which of the following project phases includes bottom-up estimating?

- A. execution
- B. initiation
- C. planning
- D. control

Answer: C

QUESTION NO: 5

Which one of the following will ensure that all members of the project will have full knowledge of the project's progress?

- A. WBS (Work Breakdown Structure)
- B. Standardized communications
- C. Data flow diagram
- D. Scope document

Answer: B

QUESTION NO: 6

Which of the following is LEAST important for management to provide to the project?

- A. Frequent informal project checkpoint meetings with stakeholders on project status and progress
- B. Confirmation of alignment of project within business plan
- C. Periodic corporate communication on project milestone successes
- D. Detailed hands-on consulting assistance to the project team

Answer: D

QUESTION NO: 7

Which statement about estimating methods is true?

- A. Parametric estimates are relatively simple and low cost to create
- B. Engineering estimates are necessary when there is insufficient data, unknown relationships or lack of product definition
- C. Subsystem analogy estimates are inherently more accurate than other methods
- D. Expert opinion estimates are limited to stable technology

Answer: A

QUESTION NO: 8

Which is the BEST method for evaluation and selecting new and /or untested technology?

- A. Risk Assessment
- B. Delphi Technique
- C. Pilot / Prototyping
- D. Cost / Benefit Analysis

Answer: C

QUESTION NO: 9 DRAG DROP

Click the Exhibit button for instructions on how to answer a Drag and Drop question.

Click the Task button.

Which two factors have the greatest impact on the actual duration of project tasks? (Select TWO)

Which two factors have the greatest impact on the actual duration of project tasks?
(Choose two.)

place here

place here

Possible Answers

task cost

resource capabilities

resource availability

historical informaton

predecessors and successors

ActualTests

Answer: