Exin-P3OF

P3O Foundation Certificate in Portfolio, Programme and Project Offices

DEMO

Topic 1, Volume A

QUESTION NO: 1

Which of the following are critical success factors for the introduction of standard tools and techniques to the P3O model?

1. Identify the benefits a tool will provide to an organization before focussing on its features

2. Ensure the complexity of the tools and techniques matches the capability maturity of the organization

3. Implement new tools as part of an organizational change programme

4. Implement tools simultaneously across all programmes and projects

A. 1, 2, 3
B. 1, 2, 4
C. 1, 3, 4
D. 2, 3, 4

Answer: A
Explanation:

QUESTION NO: 2

Which is an area where improvement targets and related Key Performance Indicators should be set?

A. Improved portfolio balance in terms of overall risk and lifecycle stages
B. Greater independence from strategic objectives
C. Increased number of projects in start-up at any one time
D. Increased number of programmes scoring amber or red at a gated review

Answer: A
Explanation:

QUESTION NO: 3

Which is NOT a way that tools may be used?

A. Community
B. Individual
C. Integrated
D. Collaborative

Answer: A
Explanation:

QUESTION NO: 4

Which tool provides integrated reports for multiple users from a single set of data?

A. Benefit realization
B. Facilitated workshops
C. Complexity modelling
D. Enterprise PPM solutions

Answer: D
Explanation:

QUESTION NO: 5

Where may standard techniques for a P3O exist in an organization?

A. Reported in management dashboards
B. Within a Business Case
C. As part of the P3O implementation plan
D. Within corporate standards and policies

Answer: D
Explanation:

QUESTION NO: 6

Which is a key activity of the Identify' process in the permanent P3O lifecycle?

A. Delivering the new capability
B. Planning tranches of delivery

C. Analysing stakeholders and planning communications
D. Assessing the current state of P3O provision

Answer: D
Explanation:

QUESTION NO: 7

Which role is responsible for developing a Portfolio Dependencies Register?

A. Programme Specialist
B. Portfolio Analyst
C. Reporting
D. Tools Expert

Answer: B
Explanation:

QUESTION NO: 8

Which is an activity in the definition and implementation of a temporary Programme Office?

A. Create a Vision Statement for the office
B. Transfer the realization of benefits to the operational environment
C. Identify existing processes defined by the COE that may used
D. Design the future state Blueprint

Answer: C
Explanation:

QUESTION NO: 9

What model has permanent decentralized offices with temporary Programme Offices, as required?

A. P3O with Hub Portfolio Offices
B. P3O with Organization Portfolio Office
C. P3O with Temporary Offices
D. Virtual P3O